

EXECUTIVE MBA – GLOBAL



Worth it for the view



Henley
Business School

GERMANY

Where business comes to life

Welcome

Willkommen

Tervetuloa

Velkommen

The Henley Executive MBA – Global brings together a group of experienced business leaders from across Europe and beyond. It engages them in the latest business and management thinking, whilst encouraging personal growth and development.

Delivered across four campuses located in the UK, Finland, Denmark and Germany, the programme provides a balanced mix of learning in the local as well international context. Plus there are opportunities to work on live challenges prevalent in emerging markets and experience first-hand interaction with cutting edge innovation start-ups in advanced markets.

Check out our blog 'Why a mid-career MBA?'



Experiential learning in a global context

Today's internationally connected business world calls for a wider perspective, new skills and different ways of thinking. The Henley Executive MBA – Global is designed to develop outstanding business leaders ready to take on challenges and pursue and shape opportunities in today's fast moving and complex global economy. It develops leaders who are resilient, responsible and adaptable.

Connecting people with international business perspectives and local understanding creates more resilient and flexible leaders, meanwhile Henley's emphasis on workshops and peer-learning creates a rich learning environment.

For more information, visit henleybusinessschool.de



From The Apprentice to the master

Alumnus Helene Speight finished runner up on 'The Apprentice' in 2008 and had a successful career with a global management role at General Electric, however she felt she didn't have the high level of educational background that was common at her level. So, Helen embarked on an MBA with Henley to back up her achievements and take her career to the next level. "I learnt in two years at Henley what would have taken 10 years in a business environment"

Helene Speight, Executive MBA,
HR Director, Formula E Holding.

A world of difference

As one of the UK's first business schools, Henley has been developing leaders for over 70 years. We are also among an elite group of business schools to be triple-accredited – which ensures you get a high quality, internationally-recognised qualification.

The Henley Executive MBA – Global is a truly international experience, with a global focus to the syllabus and research, enriching study trips and a multinational cohort drawn from a variety of sectors and industries.

Making a difference in the world

As part of the programme, our students get the chance to tackle real-world business challenges in South Africa.



Check out
our blog
'A life-affirming
experience
in South Africa'

Making a difference to your world

This is a part-time programme that can be completed in either 21 or 27 months. It provides face-to-face interaction with faculty, peers and industry experts. Workshops usually take place Thursday to Sunday every five to six weeks, complemented by two one-week international experiential learning projects.

Stage 1: Fundamental Business Foundations

Leadership & Personal development, Managing Processes & Systems, Managing People, Managing Financial Resources

Stage 2: Strategy & Context

International Business, Strategy, Strategic Marketing, Corporate Reputation & Responsibility

Stage 3: Taking Leadership to a Higher Level

Leadership & Change, Elective Module – a choice from available options, Management Research Challenge.

5 benefits to your world

1. Thinking differently, developing new knowledge & skills
2. Learning from high-class academics with practical experience
3. Creating direct impact in the daily work in your organization
4. Enhancing your personal brand in internal & external networks
5. Becoming a better leader through personal development, coaching and reflection

To find out more, visit [henleybusinessschool.de](https://www.henleybusinessschool.de)

Your next move

When you start the Executive MBA – Global you will join a world-wide community of over 76,000 alumni in 150 countries and gain access to unrivalled networking opportunities.

As a graduate of this programme you can expect to develop soft-skills and attributes valued by employers, as well as technical skills that are increasingly taken as a given.

To find out more about Henley's Executive MBA – Global, including programme structure, fees, deadlines, application process and scholarship opportunities visit hly.ac/global

Book your place on one of our preview days

Or arrange a 1-2-1 consultation at a mutually convenient time.



+49 89 24 88 26 500

Take a virtual tour of our campus in the UK at hly.ac/greenlands-tour

Share your CV with our team and we'll contact you to chat about your potential.

Simply email your CV to hbsg-info@henleybusinessschool.de

MORE @



Henley Business School



@HenleyBSchool



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Henley Business School



The unexpected world of business

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We hold triple-accredited status from the UK, European and US awarding bodies.



Worth it for the view

The challenging journey you'll go through with your peers will be worth it when you reach the top with the invaluable context of business as a whole.

Along with context; community, curiosity, confidence and choice are the characteristics that will set you, as a Henley graduate, apart.

These values help us to bring business to life.

Important information

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EXECUTIVE MBA - GLOBAL

MODULE DESCRIPTIONS



Worth it for the view



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Where business comes to life

The Henley Executive MBA – global

Module descriptions

For experienced managers looking to develop their management and leadership competencies, undertaking an MBA part time offers an ideal solution. Structured in a way that allows you to continue to work, the Henley Executive MBA – global is a part-time MBA that connects your learning to current global and relevant organisational issues.

Today's globally connected business world calls for a wider perspective, new skills and different ways of thinking. Henley's global Executive MBA is designed to develop outstanding business leaders ready to take on the challenges and opportunities of operating in today's global economy. It develops leaders who are strong, responsible and adaptable.

The Henley Executive MBA - global consists of three stages with the following modules:



Stage One – Managing the organisation

Managing Processes and Systems

This module focuses on the key principles that underpin the delivery of goods and services by organisations. It takes a systems and processes approach, integrating elements of operations management, information systems management and project management. Whilst processes are viewed as key enablers of business strategy, the module emphasises the need to understand such processes in a systemic way. Key topics cover the design, implementation and on-going operation of goods and service delivery in a variety of organisational contexts. By the end of this module you will be expected to critically evaluate the applicability of the module concepts to specific organisational contexts.

Managing Financial Resources

This module covers the topics of financial accounting, management accounting, finance and microeconomics. It is designed for you to recognise that every aspect of your business has an impact on the bottom line. Organisations that do not effectively plan, control and monitor their finances are unlikely to achieve their operational targets and strategic business objectives. By the end of this module you will be in a position to analyse critically the relevance and appropriateness of financial techniques and economic issues within your organisation.

Managing People

In this module you will develop an appreciation that people management is a key line manager activity and develop an awareness of the issues and practices that support and hinder the management and development of people and performance in organisations. You will consider the impact of context on managing people and performance, particularly in national, international and multinational contexts; public and private sectors; large, medium and small enterprises. By the end of this module you will be expected to demonstrate the ability to identify issues and dilemmas in your own workplace based on your understanding of the people and performance management, philosophies and approaches.

Personal Development

The Personal Development module seeks to support and challenge you in all aspects of your growth whilst studying and is a catalyst for reflection on learning from all other modules and aspects of the MBA. The module aims to enable each student to take control of your future direction; to pursue life and career goals; obtain maximum benefit for yourself and an organisation; reflect upon your own learning, performance and achievement; and plan for your personal, educational and career development.

Stage Two – Making Choices: Context & Stakeholders

International Business with Global Immersion Study (US/China)

This module will provide insights into the variety of issues and challenges faced by managers of international firms in the global business environment. The module includes an International Business workshop and a Global Immersion Study week. The aim is for students to develop an ability to understand the complexity of international markets and the capacity to successfully manage issues related to international business and strategy. A number of key frameworks will be introduced and applied in developing strategies for international expansion as well as strategies for managing complex operations across national, regional and global markets.

The Global Immersion Study week will take place in the US or China and involves small consulting projects offering the opportunity to directly interact with internationally active companies while applying core strategic concepts and frameworks from the module to real-life cases. The Global Immersion Study week will also offer the opportunity to visit and interact with leading multinational enterprises operating in a variety of countries and industries. The global immersive experience is further fostered by the opportunity to work in multinational teams of experienced professionals from across all four international campuses.

Strategy

This module will enable students to understand and apply the fundamental principles of the strategic thinking process and also to gain insight into the variety of issues and challenges faced by managers of firms. By the end of the module you will be able to demonstrate a high level of ability and skill in strategic thinking, strategic analysis, synthesis and decision-making. You will be able to analyse and understand an organisation and its external competitive environment, assess an organisation's internal value-creating activities and processes, and identify and evaluate appropriate strategic options for an organisation, assessing impact on competitive position and future performance.

Personal Development

The Personal Development module seeks to support and challenge you in all aspects of your growth whilst studying and is a catalyst for reflection on learning from all other modules and aspects of the MBA. The module aims to enable each student to take control of your future direction; to pursue life and career goals; obtain maximum benefit for yourself and an organisation; reflect upon your own learning, performance and achievement; and plan for your personal, educational and career development.

Strategic Marketing

The Strategic Marketing module is designed to raise your awareness of marketing as both a strategic and tactical function, develop your understanding of strategic marketing and the relevance of key marketing concepts and the importance of ethically and socially responsible marketing strategies. This module will enable you to critically analyse theoretical explanations of marketing situations and assess their relevance, identify factors that drive and influence the development of market structures and the comparative differences across various business contexts and recognise the nature of relationships and partnerships that are vital to the creation of customer value.

Reputation and Responsibility with Global Immersion Study (South Africa)

The Reputation and Responsibility module explores the identification, development and management of stakeholder relationships critical to organisational performance. It does so through a focus on how reputation, identity and corporate responsibility impact stakeholder support. The module includes a Reputation and Responsibility workshop and Global Immersion Study week. The focus will be upon helping organisations to consider the strengths and weaknesses of their relationships, how they could make evidence-based choices in relation to organisational relationships, the values that underpin these choices and the integrative as well as analytical thinking demanded of managers - if strategic decisions are to be operationalised in a transparent, purposeful and accountable manner. By explicitly building on previous modules of the MBA programme, and by engaging with models of Reputation and of Corporate Social Responsibility, this module focuses upon the strategic, holistic and integrated nature of management in a complex business environment that considers important issues facing business and society.

The Global Immersion Study week will take place in South Africa and consist of live consulting projects with the NGO sector. South Africa has one of the most vibrant and successful NGO sectors in the world, dealing with issues, such as reconciliation, empowerment and sustainability, which are increasingly important to business and society around the world. The Global Immersion Study week will offer the opportunity to work closely with an NGO to understand and improve its key stakeholder relationships. MBA groups typically work with senior leaders and boards- and the project offers an opportunity to make a genuine contribution to the practice of organisations dealing with very important social issues. As such the project will embed the group deeply in the workings of the NGO's and the communities they serve. Building relationships at a deep level is thus embedded into the programme- offering an opportunity for personal reflection through immersion.

Stage Three – Making an Impact

Leadership and Change

The module is designed to introduce students to key concepts, theories and models of leadership, change, culture and values, capabilities and approaches that bind these together. This module will prepare you to become a business leader so that you can make appropriate and effective use of different approaches in leadership and change. You will identify your development goals as change leaders and practice the core skills of leading change.

Management Research Challenge

The Management Challenge is a major research-based project investigating a significant management or business problem/issue which leads to actionable recommendations. It requires you to develop and build on key elements of your learning throughout the Masters programme and apply it within a practical context. In developing the Management Challenge, you are required to undertake a critical and in-depth review of current thinking in your chosen topic area which forms the basis for an empirical investigation leading to conclusions and recommendations grounded in appropriate evidence. In order to do this effectively, you are expected to develop and apply a research design and techniques that are appropriate to the problem or issue. The aims of the Management Challenge are to build upon the knowledge you have gained during the Masters programme and the application of that knowledge to a specific management problem or issue, formulate logical, appropriate and actionable recommendations as a result of the investigation and communicate the findings in writing in a convincing and articulate manner.

Personal Development

The Personal Development module seeks to support and challenge you in all aspects of your growth whilst studying and is a catalyst for reflection on learning from all other modules and aspects of the MBA. The module aims to enable each student to take control of your future direction; to pursue life and career goals; obtain maximum benefit for yourself and an organisation; reflect upon your own learning, performance and achievement; and plan for your personal, educational and career development.

And a choice between the following:

Taught and online electives

Corporate Finance, Brand Strategy, Managing International HRM, Corporate Responsibility, Sustainability, Digital Marketing

International Study Visit Elective Module

An International Study Visit. The destination and dates to be confirmed. **Please note: this elective comes with additional cost - in the past, these amounted to approx. 4.000 to 5.000€ for tuition, travel and accommodation.**

For further queries, please contact:

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Henley Executive MBA – *Global* Intake EM19GM

Stage 1 - Managing the Organisation

<p>Workshop 1 – Joint workshop with intakes from Henley UK/Denmark/Finland Workshop dates: Friday 4 – Monday 7 October 2019</p> <ul style="list-style-type: none"> The Henley MBA Starter Workshop - <i>Leadership Challenges in a Global World</i> Personal Development Workshop <p>Compulsory attendance required at Henley Business School, Greenlands, UK</p>	3 days 1 day
<p>Workshop 2 Workshop dates: Thursday 31 October – Sunday 3 November 2019</p> <ul style="list-style-type: none"> Career, Leadership and Professional Development Managing Processes and Systems (MPS) 	1 day 3 days
<p>Workshop 3 – Joint workshop with intakes from Henley UK/Denmark/Finland Location: Copenhagen, Denmark Workshop dates: Wednesday 11 – Saturday 14 December 2019</p> <ul style="list-style-type: none"> Managing People (MP) Career, Leadership and Professional Development 	4 days
<p>Workshop 4 Workshop dates: Thursday 6 – Sunday 9 February 2020</p> <ul style="list-style-type: none"> Managing Financial Resources (MFR) 	4 days
<p>Workshop 5 Workshop dates: Saturday 22 – Sunday 23 February 2020</p> <ul style="list-style-type: none"> Personal Development – Development Plans (PD) Examination Preparation 	1 day 1 day

Stage 1 Assessment Dates

Completion of Academic Misconduct Good Practice Test: Sunday 13 October 2019
MPS assignment due: Sunday 24 November 2019
MP Group presentation: To be assessed during the workshop MP assignment due: Sunday 12 January 2020
MFR Examination: Wednesday 4 March 2020 MFR assignment due: Sunday 22 March 2020
PD assignment 1 due: Tuesday 31 March 2020

Stage 2 - Making Choices: Context & Stakeholders

<p>Workshop 6 & 7 Workshop dates: Saturday 4 – Tuesday 7 April 2020</p> <ul style="list-style-type: none"> Stage 1 Debrief and Stage 2 Introduction Career, Leadership and Professional Development International Business (IB) 	1 day 1 day 2 days
<p>Workshop 8 – International Business with Global Immersion Study (US/China) Joint visit with intakes from Henley UK/Denmark/Finland Visit dates: Monday 4 – Sunday 10 May 2020</p> <ul style="list-style-type: none"> International Business (IB) <p>NB: location of visit to be confirmed</p>	7 days
<p>Workshop 9 Workshop dates: Thursday 18 – Sunday 21 June 2020</p> <ul style="list-style-type: none"> Career, Leadership and Professional Development Strategy (STR) 	1 day 3 days
<p>Workshop 10 Workshop dates: Thursday 30 July – Sunday 2 August 2020</p> <ul style="list-style-type: none"> Strategic Marketing (STMK) Management Research Challenge (MRC) – Research Skills 	3 days 1 day
<p>Workshop 11 Workshop dates: Thursday 24 – Sunday 27 September 2020</p> <ul style="list-style-type: none"> Personal Development – Career and Context (PD) Reputation and Responsibility (R&R) 	1 day 3 days
<p>Workshop 12 – Reputation and Responsibility with Global Immersion Study (South Africa) Joint visit with intakes from Henley UK/Denmark/Finland Visit dates: Sunday 11 – Saturday 17 October 2020</p> <ul style="list-style-type: none"> Reputation and Responsibility (R&R) 	7 days

Stage 2 Assessment Dates

IB Group project due: Thursday 30 April 2020 IB Group project due: Sunday 24 May 2020
STR assignment due: Sunday 12 July 2020
STMK assignment due: Sunday 6 September 2020
PD assignment 2 due: Sunday 25 October 2020
R&R Group project due: Sunday 1 November 2020

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Stage 3 - Making an Impact		
Workshop 13 & 14		
Workshop dates: Thursday 19 – Sunday 22 November 2020		
<ul style="list-style-type: none"> • Stage 2 Debrief and Stage 3 Introduction <li style="padding-left: 20px;">Career, Leadership and Professional Development • Leadership and Change (L&C) 	1 day 3 days	
Workshop 15 A - Joint workshop with intakes from Henley UK/Denmark/Finland		
Location: Henley Business School, Greenlands, UK		
Workshop dates: Saturday 9 – Sunday 10 January 2021		
<ul style="list-style-type: none"> • Management Research Challenge (MRC) - Proposal 	2 days	
Workshops 15 B - Joint workshop with intakes from Henley UK/Denmark/Finland		
Location: Henley Business School, Greenlands, UK		
Workshop dates: Monday 11 – Friday 15 January 2021		
<ul style="list-style-type: none"> • Electives <i>Compulsory attendance for one core day – further elective days optional</i>	1 day 4 days	
Workshops 16		
Workshop dates: Saturday 27 – Sunday 28 March 2021		
<ul style="list-style-type: none"> • Personal Development – The Reflective Manager (PD) • Management Research Challenge Clinic 	1 day 1 day	
Management Research Challenge Option: Integrated Business Project Dissertation Capstone Project		
Stage 3 Assessment Dates		
L&C assignment due: Sunday 13 December 2020		
MRC proposal due: Option 1 – Sunday 17 January 2021 <small>(allowing programme completion within 21 months)</small> Option 2 – Sunday 18 July 2021 <small>(allowing programme completion within 27 months)</small>		
Elective module due: Option 1 – Sunday 31 January 2021 <small>(allowing programme completion within 21 months)</small> Option 2 – Saturday 31 July 2021 <small>(allowing programme completion within 27 months)</small>		
PD assignment 3 due: Option 1 – Wednesday 30 June 2021 <small>(allowing programme completion within 21 months)</small> Option 2 – Wednesday 15 December 2021 <small>(allowing programme completion within 27 months)</small>		
MRC project due: Option 1 – Monday 31 May 2021 <small>(allowing programme completion within 21 months)</small> Option 2 – Tuesday 30 November 2021 <small>(allowing programme completion within 27 months)</small>		
Graduation for students completing the programme in full via Option 1 will be September 2021 Graduation for students completing the programme in full via Option 2 will be September 2022		

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Personal Development

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Joint workshops with intakes from Finland / Denmark / Germany	
Local workshops	
Module start dates	
Assessment deadline dates	
Examination date	
Career, Leadership and Professional Development Days	
Christmas / Easter periods	

Where business comes to life

